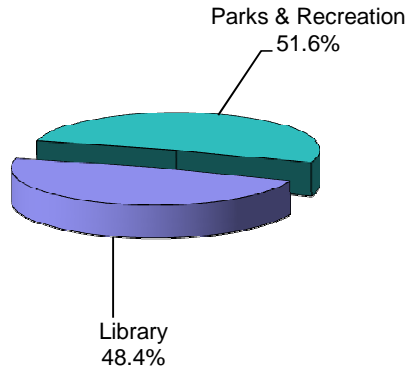


Culture & Recreation Service Area

FY 2015 Culture & Recreation Expenditures - \$15,184,604



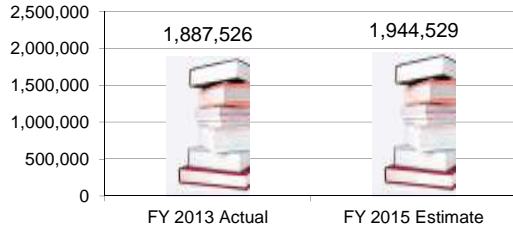
OPERATING POLICIES AND GOALS:

Create a community in which to live that is convenient and pleasant. This will be accomplished by:

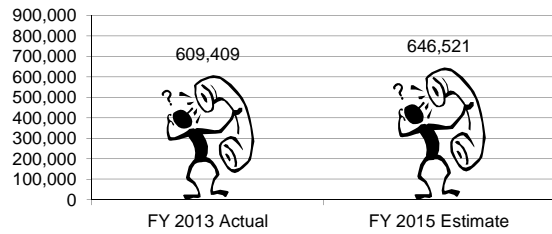
- a. Preserving and expanding its parks and libraries.
- b. Providing a variety of materials, through the main library and nine (9) branch libraries & outreach programs, including research, genealogy, pleasure reading, audio-video, children's, career, education, and job related services, as well as public access computers and typewriters.
- c. Providing recreation programs at all County parks.
- d. Providing recreation programs at school sites and other County locations throughout the year.

Culture & Recreation Service Area

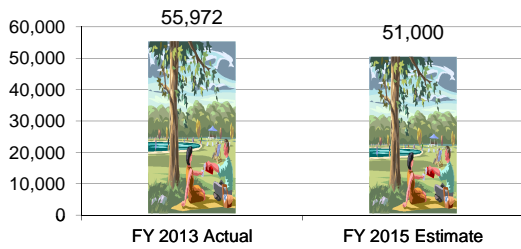
Library - Circulation



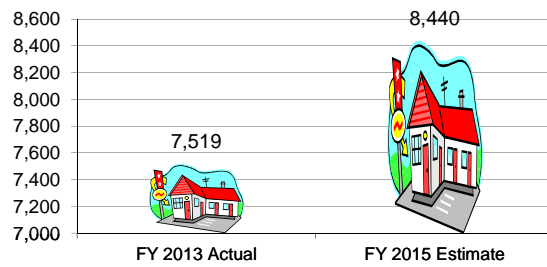
Library - Reference Questions Answered



Parks and Recreation - Tanglewood Park - Pool Attendance

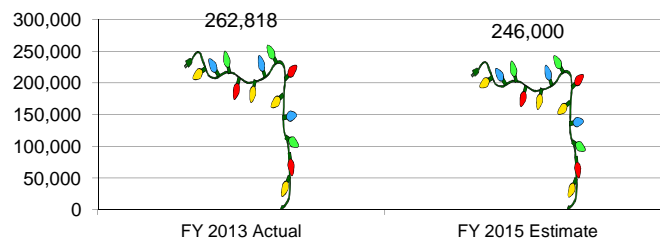


Parks & Recreation Lodging/Facilities/Shelter Rentals



*Includes RV-Campsites

Parks & Recreation Festival of Lights Visitors



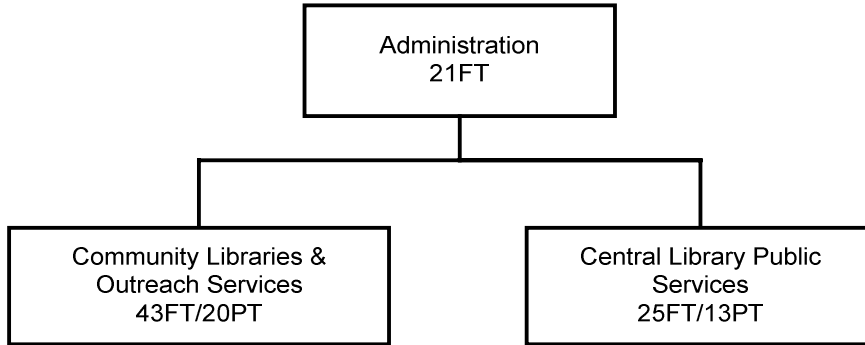
Forsyth County Personnel By Culture & Recreation Service Area

	FY 12-13 Prior Year <u>Actual</u>	FY 13-14 Current Year <u>Original</u> <u>Estimate</u>		<u>Request</u>	FY 14-15 Continuation <u>Recommend</u> <u>Adopted</u>		
<u>Department</u>							
Library							
Full	89	89	89	89	89	89	
Part	33	33	33	33	33	33	
Parks & Recreation							
Full	71	71	71	71	71	71	
Part	117	117	117	120	120	120	
TOTAL SERVICE AREA - FT	160	160	160	160	160	160	
TOTAL SERVICE AREA - PT	150	150	150	153	153	153	

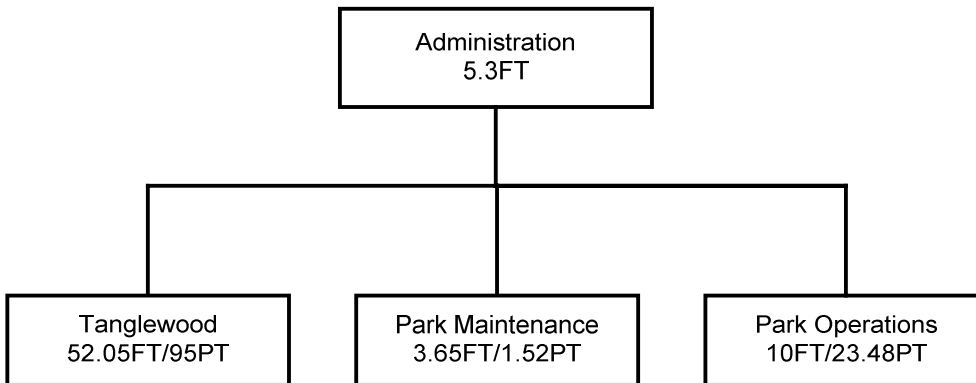
Parks & Recreation

FY 15: 3PT positions included: 2PT for Triad Park for 4th quarter; 1PT added to Maintenance due to Affordable Care Act requirements.

Library



Parks & Recreation



Library

MISSION STATEMENT

Connecting our community to reading, information, and lifelong learning.

BUDGET HIGHLIGHTS

The FY 15 Adopted budget for the Library System reflects a net decrease of \$9,156 (0.13%) compared to the FY 14 Adopted budget. Expenditures decrease by \$112,631 (1.5%) and revenue decreases by \$103,475 (18.2%). Expenditure decreases are due to the purchase of the Reynolda Manor Branch Library and the resulting elimination of rent payments for the branch. Revenue decreases are a result of a decrease in LSTA grant funds.

While funding for the Central Branch Library reflects a full year of operating expenses, there are anticipated County dollar savings due to the renovation of the Central Branch Library scheduled to begin in early 2015 and most public services at the branch will be shut down until the branch re-opens. The renovations negate the need to purchase books and materials for the branch and vacancies in the department will be held until renovations are nearly complete. Current staffing at the Central Branch will be re-located to other branches during the renovations, therefore no staff will be laid-off during the construction period.

PERFORMANCE MEASURES

	<u>FY 2013 ACTUAL</u>	<u>FY 2014 ESTIMATE</u>	<u>FY 2015 ESTIMATE</u>
These measures relate to the County goal: Create a community in which to live that is convenient and pleasant.			
Program Attendance	104,377	105,420	106,474
Materials Circulated	1,887,526	1,925,276	1,944,529
Reference ?'s Answered	609,409	627,691	646,521
Meet NC Standards:			
1 Public Access PC Per 5,000 population	3.2	3.25	3.3
2 Books Per Capita	2.4	2.5	2.5

PROGRAM SUMMARY

	<u>FY 12-13 Prior Year Actual</u>	<u>FY 13-14 Current Year</u>		<u>FY 14-15 Continuation</u>		
		<u>Original</u>	<u>Estimate</u>	<u>Request</u>	<u>Recommend</u>	<u>Adopted</u>
Library Administration	1,498,392	1,698,771	1,440,780	1,570,271	1,566,659	1,566,659
Headquarters	2,299,959	2,253,641	2,366,116	2,437,860	2,424,461	2,424,461
Extension	3,372,033	3,512,858	3,344,205	3,405,323	3,361,519	3,361,519
Total	<u>7,170,384</u>	<u>7,465,270</u>	<u>7,151,101</u>	<u>7,413,454</u>	<u>7,352,639</u>	<u>7,352,639</u>

Headquarters Division provides research, genealogy, pleasure reading, audio video, children's materials, career, education and job related materials as well as public access computers through departments such as Information Services, North Carolina Room, Popular Library/Circulation & Children's Department. Reserves, Inter-Library loans, collection & circulation of library materials are maintained through the Popular Library/Circulation Department.

Extension Division operates the Outreach Service Departments, and nine branch libraries.

Library

	FY 12-13 Prior Year <u>Actual</u>	FY 13-14 Current Year <u>Original</u>	<u>Estimate</u>	<u>Request</u>	FY 14-15 Continuation <u>Recommend</u>	<u>Adopted</u>
EXPENDITURES						
Personal Services						
Salaries & Wages	3,786,210	3,924,919	3,759,419	3,904,087	3,904,087	3,904,087
Other Employee Benefits	130	520	524	520	520	520
Employee Benefits	1,326,437	1,355,675	1,274,382	1,363,883	1,363,883	1,363,883
Total Personal Services	5,112,777	5,281,114	5,034,325	5,268,490	5,268,490	5,268,490
Operating Expenditures						
Professional Fees	19,502	20,355	20,356	20,355	20,355	20,355
Maintenance Service	57,338	59,064	53,658	89,489	76,930	76,930
Rent	218,158	216,683	225,792	91,700	91,020	91,020
Utility Services	29,644	27,073	27,002	28,892	28,892	28,892
Other Purchased Services	520,320	516,794	627,826	535,622	524,165	524,165
Training & Conference	10,613	29,055	28,692	25,380	25,080	25,080
General Supplies	44,122	55,240	45,655	74,834	53,420	53,420
Energy	295,619	315,632	315,626	331,116	330,860	330,860
Operating Supplies	836,389	874,550	749,044	876,501	862,502	862,502
Other Operating Costs	18,142	39,710	15,625	37,895	37,745	37,745
Contingency	0	30,000	7,500	10,000	10,000	10,000
Total Operating Exps.	2,049,847	2,184,156	2,116,776	2,121,784	2,060,969	2,060,969
Capital Outlay	7,760	0	0	23,180	23,180	23,180
Total Expenditures	7,170,384	7,465,270	7,151,101	7,413,454	7,352,639	7,352,639
Cost-Sharing Expenses	670,181	729,877	619,421	674,228	674,228	674,228
REVENUES	475,783	569,639	673,600	466,164	466,164	466,164
				<i>Special Gifts, State Aid, LSTA, Chatham Grants, sales of copies, books, etc.</i>		
Positions:FT/PT	89/33	89/33	89/33	89/33	89/33	89/33

Parks & Recreation

MISSION STATEMENT

To develop, acquire, operate and maintain a park system and to provide comprehensive recreation programs for the use and enjoyment of Forsyth County residents.

BUDGET HIGHLIGHTS

The FY 15 Adopted budget reflects a net County dollar decrease of \$41,845 (1.21%) compared to the FY 14 Adopted budget. There are several changes to PT positions reflected in the Adopted budget due to the Affordable Care Act which required a reduction of hours for many positions in order to comply with the Federal law. Temporary staffing services dollars are budgeted in order to cover the seasonal PT hours which can no longer be covered by existing PT staff. These costs were offset by the reduction of 2,387 hours for PT positions.

Additionally, a golf management contract will be used to manage the golf operations at Tanglewood Park. The contract will be an 18-month contract to attempt to make the golf course at least break-even. The contract cost for FY 15 (\$48,000) is offset by a reduction in existing golf operations positions.

PERFORMANCE MEASURES

	FY 2013 <u>ACTUAL</u>	FY 2014 <u>ESTIMATE</u>	FY 2015 <u>ESTIMATE</u>
These measures relate to the County goal: Create a community in which to live that is convenient and pleasant.			
Tanglewood Visitors-Gate/Spec. Ev.	310,451	443,000	450,000
Rental - RV Campsites	5,158	5,773	5,900
Rental - Lodgings	1,586	1,600	1,625
Rental - Facilities	367	410	415
Rental - Shelters	408	488	500
Golf Rounds Played	52,038	51,000	52,000
Festival of Lights - Visitors	262,818	245,808	246,000
Aquatic Center Attendance	55,972	49,343	51,000

PROGRAM SUMMARY

	FY 12-13 Prior Year	FY 13-14 Current Year		FY 14-15 Continuation		
	<u>Actual</u>	<u>Original</u>	<u>Estimate</u>	<u>Request</u>	<u>Recommend</u>	<u>Adopted</u>
Administration	372,254	628,507	629,138	756,895	731,292	731,292
Park Maintenance	394,014	445,409	421,666	482,787	458,787	458,787
Park Operation	341,870	388,663	355,819	388,600	376,121	376,121
Tanglewood Park	5,048,772	5,493,449	5,042,228	5,577,011	5,367,386	5,367,386
Triad Park	788,958	880,415	811,816	992,761	898,379	898,379
Total	<u>6,945,868</u>	<u>7,836,443</u>	<u>7,260,667</u>	<u>8,198,054</u>	<u>7,831,965</u>	<u>7,831,965</u>

Administration provides human resources support, financial controls and reporting, plus management of the County-wide parks system.

Park Maintenance provides for general maintenance support to all County Parks.

Park Operations provides for specific maintenance, improvements and recreational programming at all County Parks.

Tanglewood Park provides recreational, cultural, and leisure activities such as golf, overnight accommodations, Festival of Lights, swimming, tennis, and trail rides for citizens of and visitors to Forsyth County.

Parks & Recreation

	FY 12-13 Prior Year <u>Actual</u>	FY 13-14 Current Year <u>Original</u>	<u>Estimate</u>	<u>Request</u>	FY 14-15 Continuation <u>Recommend</u>	<u>Adopted</u>
<u>EXPENDITURES</u>						
<i>Personal Services</i>						
Salaries & Wages	3,133,530	3,327,715	3,043,033	3,368,080	3,174,661	3,174,661
Other Employee Benefits	0	0	860	0	0	0
Employee Benefits	1,050,054	1,050,683	1,056,244	1,068,099	1,068,094	1,068,094
Total Personal Services	4,183,584	4,378,398	4,100,137	4,436,179	4,242,755	4,242,755
<i>Operating Expenditures</i>						
Professional Fees	137,888	182,880	183,282	276,380	256,850	256,850
				<i>Security for multi-purpose building and parks.</i>		
Maintenance Service	355,960	456,793	407,119	476,159	442,659	442,659
				<i>Janitorial, solid waste, park repairs.</i>		
Rent	155,305	170,545	159,642	169,545	161,370	161,370
				<i>Golf cart rental, Port-O-John, space rental, equipment rental.</i>		
Utility Services	56,150	90,800	93,188	101,210	87,100	87,100
Construction Services	1,522	0	0	0	0	0
				<i>Soccer field irrigation, water & sewer at Triad, CG Hill, Walkertown, Union Cross, and Tanglewood Parks.</i>		
Other Purchased Services	499,769	573,757	506,503	593,794	632,905	632,905
				<i>Bank service charges, recreation programs, life guards, tree removal, contracts, insurance premiums, telephone.</i>		
Training & Conference	9,224	18,385	10,486	21,750	16,900	16,900
General Supplies	273,209	357,460	300,018	372,788	345,735	345,735
				<i>Uniforms, repair supplies, janitorial supplies, small equipment, office supplies.</i>		
Energy	519,233	488,680	475,009	509,474	504,180	504,180
				<i>Fuel oil, electricity, gasoline, natural gas.</i>		
Operating Supplies	415,913	452,400	411,173	455,900	435,500	435,500
				<i>Mulch, seed, fertilizer, range balls, paint, lumber, weed killer, locks, shingles, concrete.</i>		
Inventory Purchases	260,960	276,975	249,110	264,300	264,300	264,300
				<i>Merchandise for resale, food and beverages.</i>		
Other Operating Costs	28,573	65,775	98,184	133,775	132,175	132,175
				<i>Insurance claims.</i>		
Total Operating Exps.	2,713,706	3,134,450	2,893,714	3,375,075	3,279,674	3,279,674
Capital Outlay	48,578	143,259	86,480	186,800	129,200	129,200
				<i>Replacement equipment.</i>		
Payments T/O Agencies	0	180,336	180,336	200,000	180,336	180,336
				<i>SciWorks shifted from Special Appropriations.</i>		
Total Expenditures	6,945,868	7,836,443	7,260,667	8,198,054	7,831,965	7,831,965
Cost-Sharing Expenses	333,277	251,496	258,803	399,573	399,573	399,573
<u>REVENUES</u>	4,320,098	4,402,693	4,154,343	4,466,060	4,440,060	4,440,060
Positions:FT/PT	71/117	71/117	71/117	71/120	71/120	71/120

Parks & Recreation - Tanglewood Revenue Producing Operations
(Includes Golf, Pool, Accommodations, Special Events, Festival of Lights, Tennis, Campground)

	FY 12-13 Prior Year <u>Actual</u>	FY 13-14 Current Year <u>Original</u> <u>Estimate</u>	FY 14-15 Continuation <u>Request</u> <u>Recommend</u> <u>Adopted</u>
<u>EXPENDITURES</u>			
<i>Personal Services</i>			
Salaries & Wages	1,483,031	1,581,759 1,377,310	1,552,220 1,385,420 1,385,420
Other Employee Benefits	0	0 430	0 0 0
Employee Benefits	492,800	494,116 490,599	479,301 479,301 479,301
Total Personal Services	1,975,831	2,075,875 1,868,339	2,031,521 1,864,721 1,864,721
<i>Operating Expenditures</i>			
Professional Fees	682	2,000 17,808	69,000 69,000 69,000 <i>Temporary help and professional fees.</i>
Maintenance Service	63,284	63,150 61,095	80,850 64,200 64,200 <i>Linen & laundry, equipment repair.</i>
Rent	145,528	157,175 149,028	157,175 149,000 149,000 <i>Golf cart rental, equipment rental.</i>
Utility Services	3,803	26,000 25,600	26,100 26,000 26,000 <i>Water & sewer.</i>
Construction Services	1,522	0 0	0 0 0
Other Purchased Services	368,649	388,733 358,182	403,460 444,560 444,560 <i>Insurance premiums, bank service charges, advertising, life guard contract.</i>
Training & Conference	6,140	9,385 7,076	9,250 7,900 7,900
General Supplies	115,470	136,290 121,833	139,090 126,140 126,140 <i>Repair supplies, small equipment.</i>
Energy	208,004	174,100 139,718	177,100 176,100 176,100 <i>Natural gas, electricity, gasoline, fuel oil.</i>
Operating Supplies	241,055	306,000 241,405	306,500 290,100 290,100 <i>Fertilizer, mulch, sand, sod, seed, chemicals, range balls.</i>
Inventory Purchases	259,896	276,175 248,802	263,500 263,500 263,500 <i>Merchandise for resale, food & beverages.</i>
Other Operating Costs	18,273	29,975 25,219	28,125 27,775 27,775 <i>Insurance claims, memberships & dues, permit fees.</i>
Total Operating Exps.	1,432,306	1,568,983 1,395,766	1,660,150 1,644,275 1,644,275
Capital Outlay	6,430	50,059 0	53,000 40,000 40,000 <i>Golf maintenance replacement equipment.</i>
Total Expenditures	<u>3,414,567</u>	<u>3,694,917</u> <u>3,264,105</u>	<u>3,744,671</u> <u>3,548,996</u> <u>3,548,996</u>
Cost-Sharing Expenses	19,762	4,490 32,067	6,251 6,251 6,251
<u>REVENUES</u>	3,649,388	3,679,625 3,468,332	3,710,450 3,700,450 3,700,450
Net County Dollars	<u>(234,821)</u>	<u>15,292</u> <u>(204,227)</u>	<u>34,221</u> <u>(151,454)</u> <u>(151,454)</u>
Positions:FT/PT	35.23/70.85	34.63/70.85 34.63/70.85	34.53/68.75 34.53/68.75 34.53/68.75

Parks and Recreation - Tanglewood Maintenance

	FY 12-13 Prior Year <u>Actual</u>	FY 13-14 Current Year <u>Original</u> <u>Estimate</u>		<u>Request</u>	FY 14-15 Continuation <u>Recommend</u>	<u>Adopted</u>
<u>EXPENDITURES</u>						
<i>Personal Services</i>						
Salaries & Wages	735,703	768,445	736,344	787,987	786,387	786,387
Other Employee Benefits	0	0	430	0	0	0
Employee Benefits	249,536	250,377	264,597	258,178	258,178	258,178
Total Personal Services	985,239	1,018,822	1,001,371	1,046,165	1,044,565	1,044,565
<i>Operating Expenditures</i>						
Professional Fees	82,742	94,000	90,100	97,500	93,000	93,000
				<i>Engineering fees, security, professional fees.</i>		
Maintenance Service	152,891	189,500	179,986	188,300	186,800	186,800
				<i>Janitorial services, solid waste, equipment repair, other maintenance projects.</i>		
Rent	9,067	9,450	9,516	9,450	9,450	9,450
						<i>Equipment rental.</i>
Utility Services	27,966	25,000	41,635	28,000	25,000	25,000
						<i>Water & sewer.</i>
Other Purchased Services	20,284	30,160	25,524	30,050	30,050	30,050
						<i>Telephone.</i>
Training & Conference	1,655	4,600	1,090	4,600	4,600	4,600
General Supplies	83,035	111,700	90,597	113,975	113,625	113,625
				<i>Repair supplies, small equipment, janitorial supplies.</i>		
Energy	190,997	199,500	200,880	199,500	199,500	199,500
				<i>Natural gas, electricity, gasoline, fuel oil.</i>		
Operating Supplies	78,415	62,700	85,471	62,700	62,700	62,700
				<i>Fertilizer, mulch, sand, sod, seed, chemicals.</i>		
Inventory Purchases	1,064	800	308	800	800	800
Other Operating Costs	850	2,300	860	2,300	2,300	2,300
				<i>Memberships & dues, permit fees.</i>		
Total Operating Exps.	648,966	729,710	725,967	737,175	727,825	727,825
Capital Outlay	0	50,000	50,785	49,000	46,000	46,000
Total Expenditures	<u>1,634,205</u>	<u>1,798,532</u>	<u>1,778,123</u>	<u>1,832,340</u>	<u>1,818,390</u>	<u>1,818,390</u>
Cost-Sharing Expenses	6,249	320	8,508	440	340	340
<u>REVENUES</u>	182,641	183,800	196,830	183,650	183,650	183,650
Net County Dollars	<u>1,451,564</u>	<u>1,614,732</u>	<u>1,581,293</u>	<u>1,648,690</u>	<u>1,634,740</u>	<u>1,634,740</u>
Positions:FT/PT	16.92/24.15	17.52/24.15	17.52/24.15	17.52/26.25	17.52/26.25	17.52/26.25

Parks and Recreation - All Other

	FY 12-13 Prior Year <u>Actual</u>	FY 13-14 Current Year <u>Original</u> <u>Estimate</u>	<u>Request</u>	FY 14-15 Continuation <u>Recommend</u>	<u>Adopted</u>
<u>EXPENDITURES</u>					
<i>Personal Services</i>					
Salaries & Wages	914,796	977,511	929,379	1,027,873	1,002,854
Employee Benefits	307,718	306,190	301,048	330,620	330,615
Total Personal Services	1,222,514	1,283,701	1,230,427	1,358,493	1,333,469
<i>Operating Expenditures</i>					
Professional Fees	54,464	86,880	75,374	109,880	94,850
				<i>Security for multi-purpose building and parks.</i>	
Maintenance Service	139,785	204,143	166,038	207,009	191,659
				<i>Janitorial services, solid waste, equipment repair, other maintenance projects.</i>	
Rent	710	3,920	1,098	2,920	2,920
				<i>Space and equipment rental.</i>	
Utility Services	24,381	39,800	25,953	47,110	36,100
				<i>Water & sewer.</i>	
Other Purchased Services	110,836	154,864	122,797	160,284	158,295
				<i>Recreation programs, contracts, telephone, insurance premiums.</i>	
Training & Conference	1,429	4,400	2,320	7,900	4,400
General Supplies	74,704	109,470	87,588	119,723	105,970
				<i>Office supplies, uniforms, repair supplies, small equipment, janitorial supplies.</i>	
Energy	120,232	115,080	134,411	132,874	128,580
				<i>Natural gas, electricity, gasoline, fuel oil.</i>	
Operating Supplies	96,443	83,700	84,297	86,700	82,700
				<i>Paint, lumber, concrete, fertilizer, mulch, sand, sod, seed, chemicals.</i>	
Other Operating Costs	9,450	33,500	72,105	103,350	102,100
				<i>Memberships & dues, permit fees, insurance claims.</i>	
Total Operating Exps.	632,434	835,757	771,981	977,750	907,574
Capital Outlay	42,148	43,200	35,695	84,800	43,200
				<i>Replacement equipment.</i>	
Payments T/O Agencies	0	180,336	180,336	200,000	180,336
				<i>SciWorks shifted from Special Appropriations.</i>	
Total Expenditures	1,897,096	2,342,994	2,218,439	2,621,043	2,464,579
Cost-Sharing Expenses	307,266	246,686	218,228	332,882	332,882
REVENUES	488,069	539,268	489,181	571,960	555,960
Net County Dollars	1,409,027	1,803,726	1,729,258	2,049,083	1,908,619
Positions:FT/PT	18.95/22	18.85/22	18.85/22	18.95/25	18.95/25